Agency Priority Goal | Action Plan | FY 22 – Q1

Emergency Preparedness

Goal Leaders:

- January Contreras, Assistant Secretary, ACF
- TBD, ASPR
- Dr. Patrick Breysse, Director, National Center for Environmental Health and Agency for Toxic Substances and Disease Registry, CDC
- Colin McIlff, Deputy Director, OGA

Deputy Goal Leaders:

- Natalie Grant, Director Office of Human Services Emergency Preparedness and Response, ACF
- Dan Dodgen, Senior Advisor for Strategy, Policy, Planning & Requirements, ASPR
- CAPT Renee Funk, Associate Director for Emergency Management, Agency for Toxic Substances and Disease Registry, CDC
- Jose Fernandez, Deputy Director, Pandemics and Emerging Threats, OGA
Goal Overview

Goal statement

- While promoting equitable access, strengthen the systems for domestic and global health, human services, and public health to protect the nation’s well-being before, during, and after disasters and public health emergencies. By September 30, 2023, HHS will complete 4 projects, establish a new ASPR office, and increase by at least 10% key deliverables to increase resources that develop and improve the national capacity of public health, human services, and global health disaster management entities to respond equitably to emerging threats and emergency incidents above FY 2020.

Problem to Be Solved

- The systems for domestic and global health, human services, public health, and health security experience significant challenges in protecting the well-being of the nation and the global community before, during, and after disasters and public health emergencies.

What Success Looks Like

- Improved capability to respond equitably to emerging threats and emergency incidents by domestic public health and human services organizations and global health disaster management entities.
<table>
<thead>
<tr>
<th>By…</th>
<th>We will…</th>
<th>Achievement statement</th>
<th>Key indicator(s)</th>
<th>Quantify progress</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/30/23</td>
<td>develop a playbook for training and technical assistance to state, tribal, local, and territorial (STLT) human service departments to improve emergency preparedness and response capabilities.</td>
<td>Emergency Preparedness STLT Playbook</td>
<td>1</td>
<td>0</td>
<td>0 (estimated 10% complete)</td>
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<td></td>
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<td>Quarterly</td>
</tr>
<tr>
<td>09/30/23</td>
<td>develop and pilot a new resource toolkit for state, tribal, local, and territorial (STLT) health departments to enhance preparedness for concurrent disasters.</td>
<td>Concurrent Disaster Resources</td>
<td>1</td>
<td>0</td>
<td>0 (estimated 15% complete)</td>
</tr>
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<td>Quarterly</td>
</tr>
<tr>
<td>09/30/23</td>
<td>add website content on chemical emergencies tailored for a public audience, adapted from the Chemical Emergencies for Professionals website, to increase community education on scientific resources for chemical emergencies.</td>
<td>Chemical Emergencies Resources</td>
<td>1</td>
<td>0</td>
<td>0 (estimated 15% complete)</td>
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<tr>
<td></td>
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<td></td>
<td>Quarterly</td>
</tr>
<tr>
<td>09/30/23</td>
<td>increase by at least 10% over FY2020 the number of key deliverables resulting from strategic engagements and cross-sectoral collaborations with domestic and international partners to strengthen the global health security architecture, address financing and legal preparedness gaps, and promote equity in emergency preparedness.</td>
<td>Enhanced Global Health Security Collaboration</td>
<td>72</td>
<td>56</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Quarterly</td>
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</tbody>
</table>

** As of 10/1/2021
### Tracking the goal

#### Goal target(s)

<table>
<thead>
<tr>
<th>Achievement statement Indicators</th>
<th>Key indicator(s)</th>
<th>Quantify progress</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>By…</strong> <strong>We will…</strong></td>
<td><strong>Name of indicator</strong></td>
<td><strong>Target value</strong></td>
<td><strong>Starting value</strong></td>
</tr>
<tr>
<td>09/30/23 Establish the ASPR Office of Industrial Base Expansion (IBx) as an operational office align the office activities with the National Strategy for a Resilient Public Health Supply Chain.</td>
<td>Office establishment and alignment</td>
<td>1-completed</td>
<td>0-not completed</td>
</tr>
</tbody>
</table>

**As of 10/1/2021**
Goal Team

**ACF**
- **Goal Lead:** January Contreras, Assistant Secretary, ACF
- **Deputy Goal Lead:** Natalie Grant, Director of Human Services Emergency Preparedness and Response
- **Implementation Team:**
  - Mili Patel
  - Bridget Miller

**ASPR**
- **Goal Lead:** TBD, ASPR
- **Deputy Goal Lead:** Dan Dodgen, ASPR
- **Implementation Team:**
  - Stu Evenhaugen
  - Joe Hamel
  - Lynn McQueen
  - Darrin Donato
  - Johanna Dubay

**OGA**
- **Goal Lead:** Colin McIff, Deputy Director
- **Deputy Goal Lead:** Jose Fernandez, Deputy Director, Pandemics and Emerging Threats
- **Implementation Team:**
  - Shuen Chai
  - Natalie LaHood
  - Abigail Lopez
  - Dawn Mapatano

**CDC/ATSDR**
- **Goal Lead:** Dr. Patrick Breysse, Director NCEH/ATSDR
- **Deputy Goal Lead:** CAPT Renee Funk, Associate Director for Emergency Management
- **Implementation Team:**
  - CDR Jennifer Freed – ATSDR/Office of Emergency Management (OEM) Senior Emergency Management Program Coordinator
  - Mollie Mahany – ATSDR/OEM Natural Hazards Team Lead
  - CAPT Fuyuen Yip – NCEH Emergency Management, Radiation, and Chemical Branch Chief
  - Alex Poniatowski – ATSDR/OEM Evaluation Fellow
• By September 30, 2023, ACF/OHSEPR will have increased technical knowledge of disaster human services and coordinating delivery for equitable disaster response by developing a playbook for training and technical assistance to state, tribal, local, and territorial (STLT) human service departments to improve emergency preparedness and response capabilities. In partnership with ASPE, a disaster human services playbook for federal programs was developed and issued in 2021; the STLT playbook will focus on jurisdictional planning and readiness activities for social and human service providers in managing disaster incidents.
Goal Strategies – CDC/ATSDR

- Develop resources for state, tribal, local and territorial (STLT) jurisdictions to strengthen their environmental health emergency capability for concurrent disaster and chemical emergencies.
Goal Strategies - OGA

- Increase international engagements to build capacity and promote equity of global public health measures in pandemic preparedness and response, including expanding and/or extending GHSA, GHSI and other multilateral global health security initiatives
- Identifying priority gaps and empower partners to engage on closing those gaps
- Driving national priorities through global advocacy, action, and collaboration to mobilize domestic and global resources
Goal Strategies – ASPR IBx

• By September 30, 2023, the ASPR Office of Industrial Base Expansion (IBx) will be established as an operational office with critical, strategic positions filled to provide oversight, program management, and contracting services. This will enable ASPR to provide continuous support to the demands and surges of public health supply chains for future pandemics or other public health emergencies.
Enhanced Global Health Security Collaboration

*from strategic engagements and cross-sectoral collaborations with domestic and international partners*

Key indicators – OGA

<table>
<thead>
<tr>
<th>Number of key deliverables</th>
<th>FY2021 (Starting Value)</th>
<th>Target Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>56</td>
<td>72</td>
</tr>
</tbody>
</table>
Concurrent Disasters Resources

- Q1 FY22: 15%

Chemical Emergencies Website

- Q1 FY22: 10%

CDC/ATSDR Strategy Milestones: Percent Completed by FY Quarter

- Milestones Completed (%)
  - Q1 FY22: 15%
  - Q2 FY22: 10%
  - Q3 FY22: 40%
  - Q4 FY22: 60%
  - Q1 FY23: 80%
  - Q2 FY23: 80%
  - Q3 FY23: 80%
  - Q4 FY23: 100%

- Concurrent Disasters
- Chemical Emergencies
**Key milestones – CDC/ATSDR Strategy**

- **Strategy**: Develop resources for STLT jurisdictions to strengthen their environmental health emergency capabilities for concurrent disaster and chemical emergencies.

- **Description**: CDC/ATSDR will work with partners and jurisdictions to research, develop, pilot and share resources that will inform STLT public health and environmental health emergency preparedness operations. The resources will be guided by a needs assessment and interagency federal workgroup of emergency management professionals.

<table>
<thead>
<tr>
<th>Key Milestones</th>
<th>Milestone Due Date</th>
<th>Milestone Status</th>
<th>Comments</th>
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</thead>
<tbody>
<tr>
<td><strong>Concurrent Disasters</strong></td>
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<tr>
<td>Award cooperative agreement OT18-1802 to NEHA and CSTE</td>
<td>Q1 FY22</td>
<td>Complete</td>
<td>Funding was successfully awarded to NEHA and CSTE</td>
</tr>
<tr>
<td>Establish Concurrent Disasters Inter-Agency Work Group</td>
<td>Q1 FY22</td>
<td>Complete</td>
<td>The Inter-Agency Work Group will have its second meeting on 2/23/2022</td>
</tr>
<tr>
<td>Complete concurrent disaster needs assessment of STLT jurisdictions</td>
<td>Q3 FY22</td>
<td>In Progress</td>
<td>Awaiting findings and analysis of needs assessment from partners</td>
</tr>
<tr>
<td>Pilot concurrent disaster exercise planning resources with STLT partners</td>
<td>Q1 FY23</td>
<td>Not Started</td>
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<tr>
<td>Finalize and share concurrent disaster resources based on piloting and engagement with key stakeholders</td>
<td>Q4 FY23</td>
<td>Not Started</td>
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<tr>
<td><strong>Chemical Emergencies</strong></td>
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<tr>
<td>Finalize chemical emergencies website structure</td>
<td>Q2FY22</td>
<td>In Progress</td>
<td></td>
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<tr>
<td>Conduct user testing of chemical emergency website beta version</td>
<td>Q3FY22</td>
<td>Not Started</td>
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<tr>
<td>Publish chemical emergencies website with a minimum of 3 chemical agents and 3 industrial chemicals of concern.</td>
<td>Q4 FY22</td>
<td>Not Started</td>
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<tr>
<td>Update the chemical emergencies website based on user feedback</td>
<td>Q2FY23</td>
<td>Not Started</td>
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<tr>
<td>Finalize a protocol for expanding and maintaining chemical emergencies website</td>
<td>Q4FY23</td>
<td>Not Started</td>
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### Key milestones – ACF/OHSEPR Strategies

<table>
<thead>
<tr>
<th>Key Milestone</th>
<th>Milestone Due Date</th>
<th>Milestone Status</th>
<th>Change from last quarter</th>
<th>Owner</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solicit feedback from and analyze recently-issued federal playbook for disaster human services with key emergency partners; draft SOW for contract solicitation</td>
<td>Q2 FY22</td>
<td>On track</td>
<td></td>
<td></td>
<td>Scope of work drafted and submitted for review by ASPE; next steps for solicitation pending ASPE &amp; ACF feedback on vehicle, scope, and appropriate national organizations for task</td>
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<tr>
<td>Proceed with contract solicitation</td>
<td>Q3 FY22</td>
<td></td>
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<tr>
<td>Issue contract award</td>
<td>Q4 FY22</td>
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<tr>
<td>Contractor engages human &amp; social service STLT partners, conducts focus groups with national organizations, develops case studies, writes and playbook published</td>
<td>Q1 FY23</td>
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<td>Q2 FY23</td>
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<td></td>
<td>Q3 FY23</td>
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<td></td>
<td>Q4 FY23</td>
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## Key milestones – ASPR Strategies

<table>
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<th>Key Milestone</th>
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<th>Milestone Status</th>
<th>Change from last quarter</th>
<th>Owner</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Establishing operational Office of Innovation and Industrial Base Expansion within ASPR</td>
<td>Q3, FY22</td>
<td>Q4, FY22</td>
<td>Q2, FY23</td>
<td>Q4,FY23</td>
<td>Provide status of hiring and on-boarding of critical leadership and support positions with ASPR IBx to support Domain supervision, program management, and contracting expertise</td>
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</tbody>
</table>
Narrative – FY 22 Q1

CDC/ATSDR
Concurrent Disasters: CDC/ATSDR Office of Emergency Management (OEM) continued working with the National Environmental Health Association (NEHA) and the Council for State and Territorial Epidemiologists (CSTE) towards the goal of developing and piloting concurrent disasters resources for state, tribal, local and territorial jurisdictions. As of Q1 FY22 the awards process was completed. OEM also successfully established an interagency workgroup (IWG) of 15 federal professionals across the field of public health emergency management to review materials and provide input for the project. The second IWG meeting will take place on February 23rd, 2022.

Chemical Emergencies: Team members have begun to review tasks, discuss project timelines, and coordinate with subject matter experts, communicators, and web developers. Review of website content and structure is in progress.

ASPR
Establishment of the ASPR Office of Industrial Base Expansion (IBx): ASPR continued to work to establish IBx as an operational office at ASPR. As of Q1, the work that will be led and coordinated by ASPR IBx office has been initiated, utilizing both annual and supplemental appropriations.

ACF
ACF continues to work on the deliverables identified in the APG in executing the project plans from initiation to execution and through to closure. Subject to leadership direction or emergency incident response operations, project activities, timelines, and/or milestones may shift in Q2 and Q3.
OGA

Summary: Progress achieved during Q1 included key deliverable around the Global Health Security Agenda (GHSA), the International Health Regulations (IHR), sustainable preparedness financing, and global health security (GHS) efforts in multilateral fora. There were 23 relevant deliverables identified in Q1 of FY 2022, and we are projected to achieve or exceed the annual target value.

Highlights:

• Secured commitment from Italy to Chair GHSA in 2022
• Secured commitment from Australia to co-lead the GHSA Sustainable Financing for Preparedness Action Package in 2022
• Held a GHSA-wide roundtable discussion to identify country priorities, successes, and challenges for preparedness financing to inform global efforts
• Launched a new GHSA Action Package on Legal Preparedness and secured commitments from Argentina and the Georgetown Univ. O’Neil Institute to co-lead, as well as membership commitments from 7 countries, 6 multilateral organizations, and 6 civil society partners
• Developed and proposed a set of targeted amendments to the International Health Regulations
• Developed two new technical areas for the WHO Joint External Evaluation and States Parties Annual Reporting Tools on Financing and Legal Instruments and began discussions on inclusion of Equity measures
ASPR
Data for establishment of the ASPR Office of Industrial Base Expansion (IBx) will be based on milestones such as submitting and receiving approval for office goals, work plans, staffing plans, and budgets, along with strategic positions being filled to support proposed activities.

OGA
“Key deliverables” data include discrete policy decisions, political commitments, technical products, tools, and resources explicitly focused on strengthening the global health security architecture, addressing financing and legal preparedness gaps, and/or promoting equity in emergency preparedness, as tracked by the OGA Office of Pandemics and Emerging Threats. Note that process deliverables, such as the number of meetings held, are not captured in data collection.
CDC/ATSDR Strategy:
Both the Chemical Emergencies Website and Concurrent Disasters Resource Hub are measured by qualitative (0 to 1) indicators that are reported quarterly as a percentage of completion. The completion percentages are estimated by tracking internal activities and accomplishments that support the key milestones. Major accomplishments will be tracked by using the strategy milestones. To offset any limitations of internal tracking, CDC/ATSDR looks forward to complementing performance indicators with narratives of the work completed by both teams in each quarter, as well as the opportunity to present deliverables at the end of FY23.
**Contributing Programs**

Organizations:

- National Environmental Health Association (NEHA): will conduct needs assessment and develop draft resources for exercise planning for concurrent disasters.
- Council for State and Territorial Epidemiologists (CSTE): will recruit STLT jurisdiction for piloting concurrent disaster exercise planning resources.
- Administration for Community Living (ACL): program and subject matter expertise in providing resources and direct services for older adults and persons with disabilities through various programs after emergencies or disaster.
- Substance Abuse and Mental Health Services Administration (SAMHSA): program and subject matter expertise in providing immediate behavioral health and socio-emotional supports through various programs after emergencies or disaster.
- Office of the Assistant Secretary for Health (OASH): program and subject matter expertise in providing personnel resources and services in linking the continuum of care for disaster survivors.
- Health Resources and Services Administration (HRSA): program and subject matter expertise in coordinating and providing direct resources and services for minority and underserved communities through various programs after emergencies or disaster.
- Centers for Medicare and Medicaid Services (CMS): program and subject matter expertise in direct services to individuals and households in a steady-state and emergency environment.