Agency Priority Goal | Action Plan | FY 2022 – Q3 Progress Update

Address the Climate Crisis through Zero-Emission Fleet Vehicles

Goal Leader(s):
Sonny Hashmi, Federal Acquisition Service Commissioner
## Goal Targets

<table>
<thead>
<tr>
<th>Achievement statement</th>
<th>Key indicator(s)</th>
<th>Quantify progress</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>By...</strong></td>
<td><strong>GSA will...</strong></td>
<td><strong>Name of indicator</strong></td>
<td><strong>Target value</strong></td>
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<tr>
<td>9/30/2022</td>
<td>Provide access to ZEV models to be deployed across the Federal Government.</td>
<td>Number of ZEV models available for Government customer to purchase or lease.</td>
<td>50</td>
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<td>9/30/2022</td>
<td>Ensure that the GSA leased fleet that is not yet ZEV-eligible is as efficient as possible.</td>
<td>Percent increase in miles per gallon for the GSA leased fleet.</td>
<td>21%</td>
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<td>9/30/2022</td>
<td>When practical from a cost and mission fulfillment perspective, support the replacement of conventional vehicles with ZEVs.</td>
<td>Percent of new purchases/leases that are ZEVs compared to the total number of vehicles procured in the FY where an affordable ZEV was available.</td>
<td>10%</td>
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*Value as of 10/1/2021

**Value as of 6/30/2022

- Key Indicators and targets above demonstrate a balanced approach to supporting the Federal Government's response to the climate crisis and reducing greenhouse gas emissions from the operation of motor vehicles to deliver agency missions.

- These indicators focus on the following:
  - Bringing market offerings to the Government
  - Increasing efficiency of the Fleet that cannot be converted to ZEVs immediately
  - Supporting the purchase of ZEVs to replace existing non ZEVs. While FY 2022 has a 10% target, the target grows rapidly to 37% in FY 2023 and 50% in FY 2024.
Goal Overview

Goal statement
● As part of GSA’s efforts to tackle the climate crisis, the agency will support near-term global reductions in greenhouse gas emissions and a long-term goal of net-zero global emissions by helping agencies increase their conversions to clean- and zero-emission fleet vehicles (ZEVs). In line with E.O. 14057, GSA will help agencies achieve 100% of all acquisitions of light-duty vehicles purchased as ZEVs by 2027 and 100% of all vehicle acquisitions as ZEVs by 2035. GSA will work with customer agencies to maximize the replacement of conventionally fueled vehicles that are eligible to be replaced with ZEVs, increasing the presence of ZEVs in the Federal Fleet each fiscal year. *(Note: The speed of ZEV deployment and the number of ZEVs purchased will be influenced by funding and market availability.)*

Problem to Be Solved
● The use of conventionally fueled motor vehicles by agencies to execute their missions is a contributing source of Scope 1 greenhouse gas emissions from the Federal Government.
● The majority of vehicles in the Federal Fleet are conventionally fueled. GSA will assist the Federal Government in replacing conventional vehicles with ZEVs that will drastically reduce vehicle emissions generated by agencies.

What Success Looks Like
● Actions aligned to this goal will prepare agencies to meet Executive Order goals related to acquiring all light-duty vehicles as ZEVs by 2027.
● Interim success will be realized through a meaningful increase in the percentage of ZEVs purchased and operated within the Federal Fleet and the build-out of supporting infrastructure.
Goal Team

The team that supports this goal is dispersed within current GSA operations. Current business practices and business models will be leveraged. The composition of the team may change, should additional resources be appropriated through Congressional action.

- GSA Administrator and FAS Commissioner
- FAS Assistant Commissioner for Office of Travel, Transportation and Logistics (TTL)
- GSA Fleet Director
- GSA Fleet
  - Purchasing Division
  - Business Management Division
  - Offering Support Division
  - Marketplace and Innovation Division
  - Vehicle Management Division
  - Zonal Operations Division
- GSA TTL Office of Acquisition Operations Director
  - Center for Vehicle Acquisition
- PBS Office of Design and Construction
- PBS Office of Facilities Management
- FAS Office of Policy and Compliance
- OGP Acquisition Policy Division
- OGP Asset and Transportation Management
Goal Strategies

- GSA works with the automotive industry on a continuous basis and is aware of new technologies and offerings as they come to market. GSA Fleet utilizes contracting practices that allow for new technology offerings to be made available for purchase or lease by agencies throughout the fiscal year. This ensures that agencies have access to the most recent ZEV models that are available to meet mission requirements.

- Whenever a ZEV alternative is not available to replace a replacement-eligible vehicle, GSA Fleet Leasing will ensure the vehicle purchased for its fleet is more fuel efficient than the existing vehicle. This will reduce the overall emissions from vehicles being used by agencies and will support efficiency of operations as the projected miles per gallon rating of the replaced vehicles increases. It is important to balance efficient operations of the fleet that is conventionally fueled as ZEVs are deployed.

- When agencies are purchasing vehicles for agency-owned operations or selecting replacements for GSA leased vehicles, GSA will support the procurement of ZEVs when economically feasible and when a ZEV can meet the agency requirement. Tracking the purchase of ZEVs relative to conventionally fueled vehicles will assist in monitoring progress in meeting out-year ZEV acquisition targets. While agencies have the ultimate decision on the type of vehicle they purchase or lease, GSA provides the ability for agencies to meet Administration electrification goals.
The table below represents the “Percent of new vehicle orders that are ZEVs compared to the total number of vehicles ordered in a fiscal year where an affordable ZEV is available”.

This indicator tracks progress over time of converting vehicles to ZEVs and shows the aggressive targets that have been established in FY 2022 and FY 2023.

% of New Vehicle Orders that are ZEVs, where affordable ZEV is available.

- **Target**
- **Actual**
## Key Milestones

### Milestone Summary

<table>
<thead>
<tr>
<th>Key Milestone</th>
<th>Milestone Due Date</th>
<th>Milestone Status</th>
<th>Change from last quarter</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Addition of new ZEV offerings to GSA purchasing channels</td>
<td>Ongoing</td>
<td>On track</td>
<td>0 new offerings added in Q3 FY22</td>
<td>In FY22, available ZEV offerings increased by 82% compared to FY21, jumping from 34 to 62 ZEV models allowing for availability across the sedan, SUV, light truck, vans, and medium and heavy duty vehicles to include stake trucks, cargo and dry vans, shuttle, and school and transit buses. The vast majority of vehicle contracts are awarded in Q1 each fiscal year, however we incorporate provisions to bring on new technology models throughout the year. This year global supply issues are plaguing the industry, and many vehicle models closed early. In Q3, we were able to reopen many light duty offerings that had previously closed.</td>
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<tr>
<td>Development of Implementation Plan to execute any additional appropriated funds</td>
<td>120 days after appropriated funds</td>
<td>On track</td>
<td>No change, additional funding has not been provided</td>
<td>If/when additional funding is passed, GSA will issue an implementation plan to include engagement with agencies on the electrification of vehicles they use.</td>
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<td>Work with agencies to execute FY22 orders and maximize the number of ZEVs in the Federal Fleet</td>
<td>Q4 FY 2022</td>
<td>On track</td>
<td>Budget Passed 3/11/2022</td>
<td>With agencies now having clarity of FY 2022 appropriations, GSA is working closely with agencies to maximize orders for ZEVs this fiscal year.</td>
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Summary of progress

**Narrative – FY 2022 Q3**

At the end of Q3, almost 3,000 ZEVs had been ordered across Government in FY22. This is a major accomplishment, as previous year orders were only 222 in FY 2020 and 643 in FY 2021.

GSA and agencies achieved these significant results despite unprecedented supply chain challenges in the form of limited vehicle allocations, quantity restrictions, microchip and key parts shortages, order cancellations, delayed deliveries and other hurdles. GSA Fleet anticipates that these conditions will continue for the remainder of this fiscal year as well as into FY 2023 and possibly into FY 2024. At this point, agencies have a clear understanding of funding and model availability and are moving into comparable ZEVs where possible.

In FY 2022, overall vehicle orders were significantly lower than normal and are behind schedule. GSA Fleet will need to aggressively manage the replacement of vehicles in the coming fiscal year. Replacing vehicles on schedule is a key component to achieving operational efficiencies, ensuring safety, and generating capital to fund future ZEVs through vehicle sales.

Focusing on charging infrastructure first is a critical strategy to ensure success of Fleet electrification. GSA Fleet continues to meet with agencies to discuss ZEV and charging station deployment plans. Q4 efforts will focus on agency outreach to ensure vehicle garage addresses are complete and accurate to provide necessary data for EVSE planning and continued education on GSA’s EVSE BPA. Interagency collaboration is key to overall success of this initiative. Given the limited ZEV availability, in Q4, GSA and CEQ are encouraging agencies to invest any available year-end money toward purchasing needed charging infrastructure, including site assessments and obtaining consulting support to further advance their ZEV/EVSE planning efforts. Both types of services are available through GSA Fleet’s EVSE BPA.

GSA Fleet and GSA’s Public Buildings Service both continued to collaborate and work toward the award of complementary EVSE offerings in their respective business areas. This work will continue into Q4 as PBS gets closer to awarding its design build construction IDIQs.
Data accuracy & reliability

Measures:
● Number of ZEV models available for Government customers to purchase or to lease
● Percent increase in miles per gallon for the GSA leased fleet’s vehicle replacements
● Percent of new vehicle orders that are ZEVs compared to the total number of vehicles ordered in FY where an affordable ZEV was available

GSA will leverage its business systems and processes to capture the data required to calculate and track these measures.

Given that this information is contained in a controlled environment to support GSA Fleet operations that are subject to annual financial audits and oversight, there is high confidence in the accuracy and reliability of the data being used for these metrics.